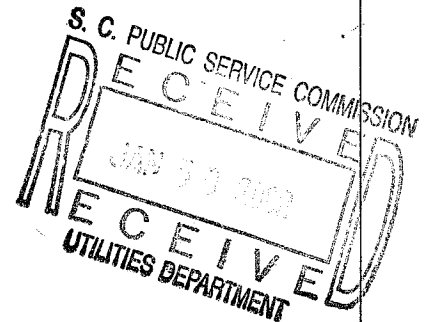


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ORIGINAL

***Application of United Utility Companies, Inc. for approval of a new schedule of rates and charges for water and sewer service in its certificated service areas in South Carolina.***



***Docket No. 2000-210-W/S***

***Testimony of  
James E. Spearman  
Research Department***

***Public Service Commission of South Carolina***

OK J Werts  
OK Werts

1 **Q Please state for the record your name, business address and position**  
2 **with the Public Service Commission of South Carolina.**

3 **A** My name is James E. Spearman. My business address is 101 Executive  
4 Center Drive, Columbia, SC. I am employed by the Public Service Commission  
5 of South Carolina as Research & Planning Administrator.

6 **Q Please summarize your educational background and professional**  
7 **experience.**

8 **A** I graduated from Pennsylvania State University with a Bachelor of  
9 Science in Mineral Economics and from the Darden School of the University of  
10 Virginia with a Master of Business Administration. I received a Doctor of  
11 Philosophy in Resource Economics from West Virginia University with  
12 specialization areas in Regional Economics and Trade and Development.

13 My professional experience includes being a faculty member at the  
14 University of South Carolina-Lancaster and Erskine College where I taught a  
15 variety of economics and business courses. I also taught economics courses as  
16 an adjunct professor in the Graduate Business Program of Morehead State  
17 University. My experience also includes employment as an Economist at the  
18 Federal Highway Administration, as a consultant at Foster Associates, Inc., and  
19 as a Senior Economist at Ashland Inc. I joined the Research Department of the  
20 Public Service Commission in October of 1990.

21 **Q What is the purpose of your testimony?**

22 **A** The purpose of my testimony is to determine the cost of equity or  
23 return-on-equity appropriate for United Utility Companies, Inc. (United Utility).

1 I will also determine the overall cost of capital for United Utility based on its  
2 cost of debt and my estimate of its appropriate cost of equity.

3 **Q What methodology was used to develop an estimate of United**  
4 **Utility's cost of capital?**

5 **A** Three components are necessary to estimate the cost of capital: the  
6 capital structure, the cost of equity or return-on-equity, and the cost of debt.  
7 Utilities, Inc., the parent company of United Utility, provided its cost of debt  
8 which was verified by the Audit Department of the Public Service Commission.  
9 The Discounted Cash Flow Model (DCF), the Capital Asset Pricing Model  
10 (CAPM), and Risk Premium were used to estimate the cost of equity or return-  
11 on-equity appropriate for United Utility. The appropriate capital structure was  
12 determined through analyses of Utilities, Inc.'s capital structure and the capital  
13 structures of a sample group of water and wastewater companies.

14 **Q How did you estimate the cost of equity or return-on-equity for**  
15 **United Utility?**

16 **A** As previously stated, I applied the DCF, CAPM, and Risk Premium  
17 analyses. Each of these methods is widely used and accepted in rate-making  
18 proceedings as conforming to the requirements of the Hope and Bluefield  
19 cases and is well documented in finance literature. Because neither United  
20 Utility nor Utilities, Inc. is publicly traded, I applied the DCF and CAPM to a  
21 group of water and wastewater companies for comparison purposes.

22 **Q Which companies did you select for comparison, and how do they**  
23 **compare to United Utility and Utilities, Inc.?**

1     **A**           The companies I selected for comparison purposes are American  
2           States Water Company, American Water Works Company, California Water  
3           Service Group, and Philadelphia Suburban Corporation. American States Water  
4           Company is a holding company that, through subsidiaries, provides water  
5           service to 1 out of 30 Californians located within 75 communities throughout  
6           10 counties in California and 11,100 customers in Arizona. It also distributes  
7           electricity to about 22,000 customers in California. American Water Works is  
8           the nation's largest and most geographically diverse publicly-traded utility  
9           devoted exclusively to water and wastewater businesses. Its subsidiaries serve  
10          more than 10 million people in 1,300 communities in 23 states from coast-to-  
11          coast. Through its subsidiaries, California Water Service Group provides  
12          regulated and non-regulated water service to more than 2 million people in 96  
13          communities in California, Washington, and New Mexico. Philadelphia  
14          Suburban Corp. is a holding company for regulated public utilities that provide  
15          water and wastewater services to approximately 2 million residents in  
16          Pennsylvania, Ohio, Illinois, New Jersey, Maine, and North Carolina. These four  
17          companies are the only publicly-traded water and wastewater companies  
18          included in the Value Line Investment Survey.

19                 Utilities, Inc. is a holding company that owns and operates 397 water  
20                 and wastewater utility systems through 76 subsidiary operating companies. It  
21                 serves about 235,000 customers in Florida, North Carolina, South Carolina,  
22                 Illinois, and Louisiana. The non-utility operations of Utilities, Inc. consist of a

1 solid waste collection billing service and management services. United Utility  
2 serves 88 water and 1,402 sewer customers in upstate South Carolina.

3 Exhibit (JES-1) shows financial data for the comparison companies,  
4 Utilities, Inc., and United Utility for the year 2000. Average operating revenues  
5 for the comparison companies are nearly \$514 million. Operating revenues are  
6 approximately \$65 million for Utilities, Inc., and \$0.4 million for United Utility.  
7 Average net income for the comparison companies is \$62 million compared to  
8 \$10 million for Utilities, Inc. United Utility reported a loss of \$64,000 in 2000.  
9 The average net utility plant for the comparison companies is \$1,886 million.  
10 Net utility plant is \$352 million for Utilities, Inc. and \$2.8 million for United  
11 Utility. Utilities, Inc.'s earnings per share of \$1.58 exceeds the group average  
12 of \$1.48. The comparison companies pay approximately 67% of their earnings  
13 in dividends while Utilities, Inc. and United Utility pay no dividends. The 14.4%  
14 return-on-equity for Utilities, Inc. exceeds the 10.1% average return-on-equity  
15 for the comparison companies and for each company. United Utility had a loss  
16 in 2000 and, thus, had a negative return.

17 **Q Based on the Discounted Cash Flow (DCF) method, what is your**  
18 **estimate of the cost of equity for United Utility?**

19 **A** The DCF methodology requires two components, a dividend yield and  
20 an expected growth rate. For investors as a whole, the market value of  
21 common stock is equal to the present value of the expected stream of future  
22 dividends. Therefore, one must know the current dividend yield and its  
23 expected growth in order to utilize the basic annual DCF model:

$$R_e = (D_1/P_0) + G$$

Where  $R_e$  = return on equity

$D_1$  = next annual dividend

$P_0$  = current market price of common stock

$G$  = growth rate.

Assuming the market is efficient, the current dividend yield should reflect the best judgment of investors concerning the value of a stock. In essence, this assumption means that the current dividend ( $D_0$ ) and the current market price ( $P_0$ ) reflect the best estimates of the future of the company at the present time. This also allows for the current dividend ( $D_0$ ) to be substituted for the next dividend ( $D_1$ ) when utilizing the DCF model.

Since dividends are paid quarterly, the annual DCF model will understate the actual dividend yield if the dividend is increased during any of the four quarters comprising the annual model. Many analysts will use a quarterly DCF model instead of, or in addition to, the annual model. I have utilized the most liberal form of quarterly model in addition to the annual model. The quarterly model that I utilized, shown below, has dividends increasing quarterly instead of only once during the year. Such quarterly compounding will actually overstate the expected return.

$$K_e = [ d_q(1+g)^{0.25}/P_0 + (1+g)^{0.25} ]^4 - 1$$

Where:  $K_e$  = return on equity

$d_q$  = current quarterly dividend

$g$  = annual growth rate

1  $P_0$  = current market price

2 Exhibit (JES-2) shows the dividend yields for each comparison  
3 company based on the January 15, 2001 dividend, the October-December  
4 2001 end-of-month average stock price, and the January 15, 2001 stock price.  
5 The average dividend yield based on the October-December 2001 end-of-  
6 month average price is 3.11% compared to an average dividend yield of  
7 3.20% when using the January 15, 2001 stock price. Dividend yields vary for  
8 the individual companies from a low of 1.96% to a high of 4.55%.

9 Exhibit (JES-3) shows projected growth rates for water and wastewater  
10 comparison companies. Both dividend growth and earnings growth have been  
11 utilized in the DCF analyses. Although the DCF model is predicated on dividend  
12 growth, there is disagreement concerning whether dividend growth rates or  
13 earnings growth rates are reflective of investor expectations. Over the long  
14 term, dividends cannot grow faster than earnings. Thus, earnings growth will  
15 place an upper limit on dividend growth in the long run. Dividend growth rates  
16 that are below earnings growth rates place a floor on investor expectations.  
17 The results using dividend growth provide a floor on the return-on-equity  
18 expectations while the results using earnings growth produce a ceiling on the  
19 return-on-equity expectations.

20 Two public sources of growth forecasts have been utilized. The Value  
21 Line Investment Survey is widely distributed and readily available to many  
22 investors either by subscription or at libraries. Quicken forecasts are provided  
23 by Zacks Investment Research, Inc. and are a composite of the forecasts of

1 many analysts. It is available at no cost to anyone having access to the  
2 Internet. Growth forecasts published by Zacks can also be found in libraries.

3 Ideally, a very long-term growth is desired as the theoretical DCF  
4 model values stock over its lifetime, and utility stocks have historically been  
5 considered safe income stocks which investors have tended to hold for long  
6 periods. However, investors usually do not have published sources for very  
7 long-term forecasts and often buy and sell stocks over a period of a few years.  
8 Therefore, it is not unreasonable to expect that investors would rely on five-  
9 year growth forecasts when evaluating a stock.

10 It is apparent from the forecasts that the investment community does  
11 not expect dividend growth to keep pace with earnings growth. The average  
12 dividend growth rate for the comparison companies is 3.1% with a range of  
13 1.5% to 5.0%. The average projected earnings growth rates for the  
14 comparison companies are 7.3% by Value Line, and 6.6% by Quicken (Zacks)  
15 with a range from 6.0% to 9.0%.

16 Exhibit (JES-4) shows the return-on-equity estimates using the annual  
17 DCF model, and Exhibit (JES-5) shows the expected return-on-equity using the  
18 quarterly DCF model. Based on dividend growth, the average expected return-  
19 on-equity ranges between 6.32% and 6.42% using the annual model and  
20 between 6.36% and 6.46% using the quarterly model. Returns-on-equity  
21 based on dividend growth for the individual companies range from 5.61% to  
22 7.58%. Based on earnings growth, the average expected returns-on-equity  
23 range from 8.83% to 10.68% using the annual model and from 8.87% to



1 10.72% using the quarterly model. For the individual companies the returns-  
2 on-equity based on earnings growth range from 7.68% to 11.62%.

3 The return-on-equity estimates derived using dividend growth provide  
4 only about a 1 to 1.5 percentage point premium over long-term government  
5 bond yields. Since the claims of stock holders are subordinate to the claims of  
6 debt holders, the cost of equity must exceed the cost of debt. A 1 to 1.5  
7 percentage point premium for the cost of equity would not be sufficient to  
8 attract capital. Thus, the return-on-equity estimates based on dividend growth  
9 must be discounted. Returns-on-equity in the 8.83% to 10.72% range derived  
10 using earnings growth provide an equity premium in the 3.5 to 5.5 percentage  
11 point range. Such a range is more in line with my Risk Premium analyses  
12 discussed later.

13 **Q Based on the Capital Asset Pricing Model (CAPM), what is your**  
14 **estimate of the cost of equity for United Utility?**

15 **A** The CAPM is a comparable earnings approach where all of the  
16 nondiversifiable (systematic) market risk of a firm which impacts the risk  
17 premium is determined relative to the entire market through the beta  
18 coefficient. It establishes rate of return estimates in conjunction with the risk-  
19 return relationship of the entire market. The return estimates derived through  
20 the CAPM are equal to the opportunity costs of an investment in a particular  
21 firm and, therefore, are the returns investors would expect from investment in  
22 a firm of comparable risk.

1 None of the components of the Capital Asset Pricing Model, shown  
2 below, can be observed directly.

$$3 \quad R_e = B(R_m - R_f) + R_f$$

4 Where:  $R_e$  = return on equity

5  $B$  = beta coefficient

6  $R_m$  = market rate of return

7  $R_f$  = risk-free rate of return

8 Theoretically, the beta coefficient ( $B$ ), the market rate of return ( $R_m$ ), and the  
9 risk-free rate of return ( $R_f$ ) should reflect values expected over the life of the  
10 investment. Investors must rely on historical data and their best estimates of  
11 future conditions to determine the value of the components of the CAPM.

12 Exhibit (JES-6) shows the betas for the past sixty-month period for the  
13 comparison companies as reported by Value Line. Value Line betas are based  
14 on the New York Stock Exchange Composite Index and are rounded to 0.00 or  
15 0.05. Although these betas are not technically forecasts of future betas, they  
16 are related to future expectations. Since investors make decisions based on  
17 future expectations, the historical betas reflect the response of the market to  
18 the future expectations of the investors during the previous sixty months. The  
19 average value of the Value Line betas for the comparison companies is 0.60  
20 with a range from 0.55 to 0.65. Given that the market as a whole has a beta  
21 of 1.00, the values of the water and wastewater company betas indicate that  
22 the nondiversifiable risk faced by these companies is less than that of the  
23 market.

1 Determining the appropriate rate of return for the market may be the  
2 most challenging component of the CAPM. According to Ibbotson Associates,  
3 in Stocks, Bonds, Bills, and Inflation 2001 Yearbook, the geometric mean total  
4 annual return on large company stocks was 11.0% for the 1926-2000 period.  
5 The corresponding arithmetic mean return was 13.0%. The Research  
6 Department of the Public Service Commission has calculated a 12.4%  
7 geometric mean total return for the Standard & Poor's 500 Index for the 30-  
8 year period 1970-2000, and a 14.4% arithmetic mean annual return. Over the  
9 past 10 years, the growth in the Standard & Poor's 500 index has been  
10 substantially higher than the 30-year growth. The geometric mean for the  
11 1990-2000 period, as calculated by the Research Department, was 15.8% with  
12 an arithmetic mean of 17.8%. Some investors may consider the more recent  
13 past indicative of the future and might consider a market return of up to 18%  
14 to be reasonable. However, the current recession may have lessened the long-  
15 term market expectations of these investors. I would consider a market return  
16 more reflective of the long-term historical returns to be more sustainable over  
17 the long-term than the high market returns of the recent expansionary period.  
18 Therefore, I have used market returns ranging from 11.0% to 14.4% in my  
19 CAPM analyses.

20 U.S. government securities are generally considered to be the best  
21 proxy for the risk-free rate of return. Given the taxing power of the Federal  
22 government, there is minimal risk of default on these securities. Many U.S.  
23 government securities are subject to inflation risk. However, the Federal

1 government does offer inflation-adjusted long-term savings bonds. Exhibit  
2 (JES-7) shows the yields on U.S. government securities as of January 15, 2002  
3 and an end-of-month average for the October-November 2001 period.  
4 Historically, the 30-year Treasury Bond was considered the benchmark. The  
5 federal government's aggressive effort to shrink its long-term debt in 2000  
6 reduced the supply of 30-year bonds available, and the 10-year Treasury Bond  
7 replaced the 30-year bond as the benchmark. Yields on Treasury Bonds have  
8 generally been increasing as the Federal Reserve has lowered the discount  
9 rate in an attempt to stimulate the economy. Federal Reserve Chairman  
10 Greenspan has indicated that more reductions in the discount rate may be  
11 forthcoming. However, the current discount rate of 1.25% leaves little room  
12 for further reductions. I have used the January 15, 2002 yield of 4.83% on 10-  
13 year Treasury Bonds and 5.33% on 30-year Treasury Bonds in my CAPM  
14 analyses.

15 Exhibit (JES-8) shows the results of the CAPM analyses using the  
16 historical long-term market returns as calculated by Ibbotson Associates and  
17 the Research Department and the January 15, 2002 yields on 10-year and 30-  
18 year Treasury Bonds as the risk-free rates. The average expected return-on-  
19 equity for the comparison companies ranges from 8.53% to 10.77%. For the  
20 individual companies, the range is from 8.22% to 11.23%. Based on the  
21 CAPM, a cost of equity in the broad range of approximately 8.50% to 11.00%  
22 would be reasonable.

1 **Q Based on the Risk Premium analysis, what is your estimate of the**  
2 **cost of equity for United Utility?**

3 **A** The Risk Premium model is based on the theory that common  
4 stockholders require a premium above the cost of debt to compensate them  
5 for the added risk of being subordinate to debt holders on claims on a  
6 companies earnings or assets. I have determined the risk premium based on  
7 the yields on long-term government bonds. These yields are easily available to  
8 the public.

9 Exhibit (JES-9) shows the risk premiums using 1926-2000 market  
10 returns and long-term government bond yields as reported by Ibbotson  
11 Associates in Stocks, Bonds, Bills, and Inflation 2001 Yearbook and 1970-2000  
12 market returns of the S & P Utility Index and long-term government bond  
13 yields as calculated by the Research Department from Standard & Poor's  
14 Statistical Service. The equity risk premiums based on the total return on large  
15 company stocks reported by Ibbotson are adjusted to reflect the fact that the  
16 water and wastewater companies have less risk than the market. I used the  
17 average beta of the water and wastewater companies to make this  
18 adjustment. No adjustment was made to the equity premium based on the S &  
19 P Utility Index since this index represents the return on utility stocks. However,  
20 this premium probably overstates the actual risk premium applicable to water  
21 and wastewater companies because the water companies tend to have lower  
22 betas than telecommunications companies, or gas companies, and only slightly  
23 higher betas than electric companies. The utility risk premiums range from

1 4.4% to 6.3%. Adding the risk premiums to the January 15, 2002 long-term  
2 Treasury Bond yields of 4.83% and 5.33% produces a cost of equity ranging  
3 from 9.23% to 11.63%. The cost of equity determined by the risk premium  
4 analysis is consistent with the cost of equity determined by the DCF and CAPM  
5 analyses.

6 **Q Can or should the fairly wide ranges in the estimated cost of equity**  
7 **be narrowed?**

8 **A** If the estimates of cost of equity are to be useful for making decisions,  
9 I believe that the ranges should be narrowed as much as possible.  
10 Unfortunately, narrowing the range of estimates becomes somewhat  
11 subjective, and depends on the analyst's interpretation of the impact of many  
12 factors on the cost of capital. The following table shows the return-on-equity  
13 ranges produced by the DCF, CAPM, and Risk Premium analyses:

<u>Method</u>	<u>Return-on-equity (%)</u>
DCF	8.83 – 10.72
CAPM	8.53 – 10.77
Risk Premium	9.23 – 11.63

18 Note that I have excluded the expected returns-on-equity generated by the  
19 DCF analysis based on dividend growth because these returns did not provide  
20 a sufficient premium over the cost of debt.

21 The DCF and CAPM expected returns-on-equity overlap between  
22 8.83% and 10.72%. Overlap occurs in the DCF and Risk Premium analyses  
23 between 9.23% and 10.72%. The CAPM and Risk Premium analyses overlap

1 between 9.23% and 10.77%. Each methodology generates an expected  
2 return-on-equity of up to 10.72%. Two of the methodologies produce an  
3 expected return-on-equity of up to 10.77%. On an individual company basis,  
4 the highest estimated return-on-equity is 11.62%. Based on the consistencies  
5 of the methodologies, I would be confident that the return-on-equity for the  
6 water and wastewater industry would be in the general range of approximately  
7 9.25% to 11.00%.

8 Determining the return-on-equity applicable to United Utility or Utilities,  
9 Inc. becomes more difficult. United Utility and Utilities, Inc. are much smaller  
10 than the comparison water and wastewater companies. If all other factors are  
11 identical, smaller companies generally are considered to have more risk than  
12 larger companies. This higher risk is attributable to a smaller company's  
13 limited access to financial resources should its financial position deteriorate.  
14 Also, the loss of a customer, particularly a large customer, may have a greater  
15 negative impact on a smaller company than a larger company. United Utility  
16 depends on its parent, Utilities, Inc., for its external financing. As a regulated  
17 utility, United Utility applies to the Public Service Commission for rate relief  
18 when revenues are insufficient. Also, since the customers of United Utility are  
19 primarily residential, the negative impact of losing a customer is fairly small.

20 Therefore, I believe that the risk of United Utility would be viewed by  
21 an investor as reflective of the risk of its parent, Utilities, Inc. With most of its  
22 revenues derived from regulated operations, Utilities, Inc. should have a risk  
23 similar to that of other regulated water and wastewater companies that

1       comprise numerous geographically-dispersed operating affiliates, regardless of  
2       size. The regulatory climate in its operating states is as important of a risk  
3       factor as size. I have no knowledge that the regulatory climate in the states  
4       where Utilities, Inc. has operating subsidiaries is any better or worse than the  
5       regulatory climate in the states where the comparison companies operate.  
6       However, because size can impact risk, I consider the upper end of my  
7       narrowed range more appropriate. Thus, a return-on-equity or cost of equity  
8       of 10.00% to 11.00% would be appropriate.

9       **Q   What did you determine was the appropriate cost of debt?**

10      **A**In its application, United Utility proposed a cost of debt of 8.62%  
11       which is the cost of debt for Utilities, Inc. The Audit Department has verified  
12       this number. Because Utilities, Inc. provides all external financing for United  
13       Utility, it is appropriate to use the 8.62% embedded cost of debt for Utilities,  
14       Inc. in calculating the cost of capital for United Utility.

15      **Q   What is the appropriate capital structure?**

16      **A**United Utility has proposed using the capital structure of its parent,  
17       Utilities, Inc. Because Utilities, Inc., for all practical purposes, determines the  
18       capital structure of United Utility, it is appropriate to use the capital structure  
19       of Utilities, Inc., unless it deviates substantially from the industry capital  
20       structure. Exhibit (JES-10) shows the actual capital structures of the  
21       comparison companies and their projected capital structures for 2004-2006.  
22       The average capital structure on December 31, 2000 for the group was 51.3%  
23       long-term debt and 48.0% common equity. The average projected capital



1 structure consists of 53.3% long-term debt and 46.5% common equity. On  
2 December 31, 2000 the capital structure of Utilities, Inc. was 50.0% long-term  
3 debt and 50.0% common equity. The capital structure of Utilities, Inc. does  
4 not differ substantially from that of the comparison companies. I used the  
5 capital structure of Utilities, Inc. in my calculation of the cost of capital.

6 **Q. What did you determine was the appropriate cost of capital for United**  
7 **Utility Companies, Inc.?**

8 **A** As shown in Exhibit (JES-11), the appropriate cost of capital for United  
9 Utility Companies, Inc. is in the range of 9.31% to 9.81%.

10 **Q Does this conclude your testimony?**

11 **A** Yes.  
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19

***Application of United Utility  
Companies, Inc. for approval of a new  
schedule of rates and charges for  
water and sewer service in its  
certificated service areas in  
South Carolina.***

***Docket No. 2000-210-W/S***

***Exhibits of  
James E. Spearman  
Research Department***

***Public Service Commission of South Carolina***

**WATER AND WASTEWATER INDUSTRY  
2000 OPERATING AND FINANCIAL DATA**

<u>Company</u>	<u>S&amp;P Stock Rating</u>	<u>Return on Equity (%)</u>	<u>Operating Revenues (\$ million)</u>	<u>Net Income (\$ million)</u>	<u>Net Utility Plant (\$ million)</u>	<u>Earnings Per Share (\$)</u>	<u>Dividends Per Share (\$)</u>	<u>Dividend Payout Ratio (%)</u>	<u>Customers</u>
American States Water Co.	B+	9.3	184.0	18.0	509.1	1.92	1.29	67.2	NA
American Water Works Co.	A	9.4	1,350.6	161.1	5,202.8	1.61	0.90	55.9	2,580,968
California Water Service Group	B+	10.1	244.8	20.0	582.0	1.31	1.10	84.0	544,200
Philadelphia Suburban Corp.	A-	11.7	275.5	50.7	1,251.4	0.78	0.47	60.3	579,219
Average		10.1	513.7	62.5	1,886.3	1.41	0.94	66.8	1,234,796
Utilities, Inc.		14.4	64.7	10.1	351.8	1.58	0.00	0.0	235,000
United Utility Companies, Inc.		NA	0.4	-0.1	2.8	NA	0.00	0.0	1,490

Sources: Company Annual Reports, SEC Form 10K, and Reports of Independent Public Accountants  
 United Utility Companies, Inc. Application and responses to data requests and interrogatories  
 Value Line Investment Survey, Nov. 2, 2001  
 Standard & Poor's Stock Guide, Dec. 2001

**WATER AND WASTEWATER COMPANIES  
DIVIDEND YIELDS**

Company	Oct.-Dec. 2001 end-of-month average stock price	Jan. 15, 2002 stock price	Jan. 15, 2002 dividend	Oct.-Dec. 2001 end-of-month average dividend yield	Jan. 15, 2002 dividend yield
American States Water Co.	\$34.61	\$36.70	\$1.30	3.76%	3.54%
American Water Works Co.	\$41.20	\$42.86	\$0.98	2.38%	2.29%
California Water Service Group	\$25.84	\$24.64	\$1.12	4.33%	4.55%
Philadelphia Suburban Corp.	\$27.01	\$21.80	\$0.53	1.96%	2.43%
Average	\$32.17	\$31.50	\$0.98	3.11%	3.20%

Source: The Wall Street Journal

**WATER AND WASTEWATER INDUSTRY  
PROJECTED GROWTH RATES**

Company	5-Year Projected Dividend Growth (%)		5-Year Projected Earnings Growth (%)	
	<u>Value Line</u>		<u>Value Line</u> <u>Quicken (Zacks)</u>	
American States Water Co.	2.0		6.5	NA
American Water Works Co.	4.0		9.0	6.2
California Water Service Group	1.5		6.0	6.0
Philadelphia Suburban Corp.	5.0		7.5	7.7
Average	3.1		7.3	6.6

Sources: Value Line Investment Survey, Nov. 2, 2001

Average growth rate of analysts as of January 17 reported by Quicken

Zacks Investment Research Inc., Analyst Watch, May 31, 2001, Sep. 30, 2001.

**WATER AND WASTEWATER INDUSTRY  
ANNUAL DISCOUNTED CASH FLOW MODEL RETURN-ON-EQUITY**

COMPANY	Oct.-Dec. 2001 Dividend Yield (%)	Jan. 15, 2002 Dividend Yield (%)	Value Line DPS Growth (%)	Oct.-Dec. 2001 Annual DCF Model ROE (%)	Jan. 15, 2002 Annual DCF Model ROE (%)
American States Water Co.	3.76	3.54	2.0	5.84	5.61
American Water Works Co.	2.38	2.29	4.0	6.48	6.38
California Water Service Group	4.33	4.55	1.5	5.89	6.12
Philadelphia Suburban Corp.	1.96	2.43	5.0	7.06	7.55
Average	3.11	3.20	3.1	6.32	6.42

**WATER AND WASTEWATER INDUSTRY  
ANNUAL DISCOUNTED CASH FLOW MODEL RETURN-ON-EQUITY**

COMPANY	Oct.-Dec. 2001	Jan. 15, 2002	Value Line	Oct.-Dec. 2001	Jan. 15, 2002	Quicken (Zacks)	Oct.-Dec. 2001	Jan. 15, 2002
	Dividend Yield (%)	Dividend Yield (%)	EPS Growth (%)	Annual DCF Model ROE (%)	Annual DCF Model ROE (%)	EPS Growth (%)	Annual DCF Model ROE (%)	Annual DCF Model ROE (%)
American States Water Co.	3.76	3.54	6.5	10.50	10.27	4.0	7.91	7.68
American Water Works Co.	2.38	2.29	9.0	11.59	11.50	6.0	8.52	8.43
California Water Service Group	4.33	4.55	6.0	10.59	10.82	6.0	10.59	10.82
Philadelphia Suburban Corp.	1.96	2.43	7.5	9.61	10.11	6.2	8.28	8.78
Average	3.11	3.20	7.3	10.57	10.68	5.6	8.83	8.93

**WATER AND WASTEWATER COMPANIES**  
**QUARTERLY DISCOUNTED CASH FLOW MODEL RETURN-ON-EQUITY**

Company	Dividend Per Share Growth		Earnings Per Share Growth	
	Value Line	(%)	Value Line	Quicken (Zacks)
			(%)	(%)
American States Water Co.		5.89	10.56	7.96
American Water Works Co.		6.50	11.62	8.54
California Water Service Group		5.97	10.67	10.67
Philadelphia Suburban Corp.		7.08	9.62	8.30
Average		6.36	10.62	8.87

Note: market price = average end-of-month price for Oct.-Dec. 2001



**WATER AND WASTEWATER COMPANIES**  
**QUARTERLY DISCOUNTED CASH FLOW MODEL RETURN-ON-EQUITY**

Company	Dividend Per Share Growth		Earnings Per Share Growth	
	Value Line	(%)	Value Line	Quicken (Zacks)
			(%)	(%)
American States Water Co.	5.66		10.32	7.73
American Water Works Co.	6.40		11.51	8.44
California Water Service Group	6.19		10.90	10.90
Philadelphia Suburban Corp.	7.58		10.14	8.81
Average	6.46		10.72	8.97

Note: market price = January 15, 2002 closing price

**WATER AND WASTEWATER INDUSTRY  
BETAS**

<u>Company</u>	<u>Value Line beta</u>
American States Water Company	0.65
American Water Works Company	0.55
California Water Service Group	0.65
Philadelphia Suburban Corporation	0.55
Average	0.60

Source: Value Line Investment Survey, Nov. 2, 2001

**U.S. Government Security Yields**

<u>Term</u>	<u>Security</u>	<u>Oct.-Dec. 2001 End-of-Month Average Yield</u>	<u>Jan. 15, 2002 Yield</u>
10-Year	Treasury Bond	4.67%	4.83%
30-Year	Treasury Bond	5.20%	5.33%

Source: Wall Street Journal.

**WATER AND WASTEWATER INDUSTRY  
CAPITAL ASSET PRICING MODEL RETURN-ON-EQUITY**

Company	Value Line Beta (B)	Market Rate of Return (R <sub>m</sub> )	Risk-Free Rate of Return (R <sub>f</sub> )	Expected Return on Equity (%)
American States Water Co.	0.65	11.0	4.83	8.84
American Water Works Co.	0.55	11.0	4.83	8.22
California Water Service Group	0.65	11.0	4.83	8.84
Philadelphia Suburban Corp.	0.55	11.0	4.83	8.22
Average	0.60	11.0	4.83	8.53

**WATER AND WASTEWATER INDUSTRY  
CAPITAL ASSET PRICING MODEL RETURN-ON-EQUITY**

Company	Value Line Beta (B)	Market Rate of Return (Rm)	Risk-Free Rate of Return (Rf)	Expected Return on Equity (%)
American States Water Co.	0.65	13.0	5.33	10.32
American Water Works Co.	0.55	13.0	5.33	9.55
California Water Service Group	0.65	13.0	5.33	10.32
Philadelphia Suburban Corp.	0.55	13.0	5.33	9.55
Average	0.60	13.0	5.33	9.93

**WATER AND WASTEWATER INDUSTRY  
CAPITAL ASSET PRICING MODEL RETURN-ON-EQUITY**

Company	Value Line Beta (B)	Market Rate of Return (Rm)	Risk-Free Rate of Return (Rf)	Expected Return on Equity (%)
American States Water Co.	0.65	12.4	4.83	9.75
American Water Works Co.	0.55	12.4	4.83	8.99
California Water Service Group	0.65	12.4	4.83	9.75
Philadelphia Suburban Corp.	0.55	12.4	4.83	8.99
Average	0.60	12.4	4.83	9.37

**WATER AND WASTEWATER INDUSTRY  
CAPITAL ASSET PRICING MODEL RETURN-ON-EQUITY**

Company	Value Line Beta (B)	Market Rate of Return (Rm)	Risk-Free Rate of Return (Rf)	Expected Return on Equity (%)
American States Water Co.	0.65	14.4	5.33	11.23
American Water Works Co.	0.55	14.4	5.33	10.32
California Water Service Group	0.65	14.4	5.33	11.23
Philadelphia Suburban Corp.	0.55	14.4	5.33	10.32
Average	0.60	14.4	5.33	10.77

## EQUITY RISK PREMIUM

Ibbotson Associates (1926 - 2000)		Research Department (1970 - 2000)	
Total return on large company stocks	13.0%	Average return on S&P Utility Index	14.5%
Long-term government bond yield	5.7%	Long-term government bond yield	8.2%
Equity risk premium	7.3%	Equity risk premium	6.3%
Utility adjustment (beta)	0.60	Utility adjustment (beta)	NA
Utility equity premium	4.4%	Utility equity premium	6.3%

Sources: Ibbotson Associates, Stocks, Bonds, Bills, and Inflation 2001 Yearbook  
Standard & Poor's, Statistical Service



**WATER AND WASTEWATER INDUSTRY  
CAPITAL STRUCTURE**

Company	Actual 12/31/00			Projected 2004-2006		
	Long-term debt (%)	Preferred stock (%)	Common equity (%)	Long-term debt (%)	Preferred stock (%)	Common equity (%)
American States Water Co.	47.6	0.5	51.9	47.5	0.0	52.0
American Water Works Co.	56.9	1.3	41.8	58.0	1.0	41.0
California Water Service Group	48.0	0.9	51.1	56.0	0.0	44.0
Philadelphia Suburban Corp.	52.8	0.2	47.0	51.0	0.0	49.0
Average	51.3	0.7	48.0	53.1	0.2	46.5
Utilities, Inc.	50.0	0.0	50.0	NA	NA	NA

Sources: Company Annual Reports  
 Carolina Water Service, Inc. application  
 Value Line Investment Survey, Nov. 2, 2001

**COST OF CAPITAL**

<u>Long-term Debt (%)</u>	<u>Cost of Debt (%)</u>	<u>Common Equity (%)</u>	<u>Cost of Equity (%)</u>	<u>Cost of Capital (%)</u>
50.02	8.62	49.98	10.00	9.31
50.02	8.62	49.98	11.00	9.81